

## **Fundamental information on educational planning: a comparative study across educational contexts**

### **Gadra Baylon**

International School for Culinary Arts and Hotel Management Inc., Cebu  
F. Cabahug St., Brgy. Kasambagan, Cebu City  
Email: gadra16@gmail.com

### **Ruth C. Colon**

Gabi Elementary School  
Gabi, Cordova, Cebu  
Email: ruthcolon04.14@gmail.com

### **Regina P. Galigao**

Cebu Technological University-Main Campus  
M.J. Cuenco, Cebu City  
Email: reginpgaligao@gmail.com

**Abstract:** This study analyzed the different approaches to educational planning across various countries. The study is conducted using a comparative qualitative approach based on the analysis of secondary data collected from different countries. The study investigated competency-based education, decentralization, stakeholder involvement, and cultural inclusivity. The findings highlight that successful educational planning incorporates adaptable policies, innovative curriculum designs, and inclusive governance. In stakeholder engagement, digital integration, and vocational training play crucial roles in addressing modern educational challenges. This study emphasizes the importance of continuous reforms to ensure holistic student development and economic alignment, fostering sustainable education systems in all countries.

**Keywords:** Educational Planning, Equity, Competency-Based Education, Decentralization, Stakeholder Engagement, Vocational Training

Date Submitted: November 29, 2024

Date Accepted: December 30, 2024

Date Published: February 12, 2025

## **INTRODUCTION**

Educational planning is a process critical to identifying, developing, and implementing strategies to meet the educational needs and goals of students and society (Stronge, J. H., 2018). It is one of the most important pillars of sustainable development because it directs design, implementation, and evaluation toward improving education systems according to the demands of society (McKenzie et al., 2022). It engages the stakeholders involved with policymakers, educators, parents, and communities in the development of context-specific solutions. Decentralized education systems grant decision power to local governments and schools and, therefore, have better outcomes (Smith, 2023).

This means that hybrid development would also entail planning, with an emphasis on the extension of a child's intellectual capacity and social and emotional growth. This further demands that education organizations be responsive to changing challenges such as technological, economic, and global pandemics (Ling et al., 2022). Workforce alignment is a strategic process that combines educational objectives with labor market demands; this eventually strengthens economic growth and individual empowerment. Integrative policies

and practices also promote greater equity and inclusion for marginalized and under-represented people (Alagaraja & Shuck, 2015).

Innovative strategies such as vocational and technical education, digital tools, and teacher development are expected to overcome the challenges of high dropout rates and resource disparities. Solutions in these areas improve quality and access, equity, and reduce systemic barriers to student empowerment (Nguyen et al., 2021).

#### *Statement of the problem*

This study aims to analyze the different approaches to educational planning across various countries. Specifically, the study aims to answer the following questions:

- 1) How do different countries implement educational planning to achieve equity, quality, and accessibility?
- 2) What are the key strategies used in competency-based education, decentralization, and cultural inclusivity in various education systems?
- 3) How does stakeholder involvement affect the success of educational policies and reforms?
- 4) What challenges do countries face in modernizing their education systems, and what solutions are implemented to address them?

## METHODOLOGY

#### *Research design*

This research utilizes a comparative qualitative approach based on an analysis of secondary data collected from different countries to examine fundamental information on educational planning. It will collect and interpret relevant academic literature, data sets, and case studies.

#### *Locale of the study and respondents*

This is an international-level research study conducted with the aid of educational planning strategy analysis among many countries. In this paper, the study involves educational systems within countries such as Finland, Kenya, Singapore, South Korea, the United States, Chile, Argentina, Germany, New Zealand, Denmark, Brazil, Peru, and Papua New Guinea. The subjects involved in the survey are not consulted directly as this research paper will be conducted through secondary data only. Instead of this, the research examines existing literature, policy documents, case studies, and official reports from governments, educational institutions, and international organizations such as UNESCO and the World Bank.

#### *Research instruments*

This paper used a comparative qualitative approach in conducting secondary data analysis on the strategies of educational planning between different countries. To ensure an elaborate understanding of competency-based education, decentralization, stakeholder involvement, and cultural inclusivity, sources of data included articles in journals, reports by their respective policies, government documents, and case studies. The research instrument was a document analysis framework in which data were grouped according to themes including policy implementation, governance models, and curriculum reforms.

#### *Data analyses procedure*

The data analysis procedure entailed thematic analysis, which systematically coded and categorized the information to identify patterns, similarities, and differences in educational planning approaches. Comparative analysis was undertaken to appraise the effectiveness of different strategies vis-à-vis attaining equity, quality, and accessibility in education. Findings

were interpreted to bring forth best practices, challenges, and recommendations for enhancing global educational systems.

## FINDINGS AND DISCUSSION

### *Nature and Scope of Educational Planning*

#### *Rigorous Curriculum*

Singapore, Japan, and South Korea all have different systems of education. Their curricula are challenging, and the emphasis is on student development. Cultural intelligence and life skills are embedded in the curriculum in Singapore (Tan, C., 2017), and Japan standardizes education across the board in each subject (Cummings, W. K., 2014). In South Korea, there is extreme academic competition that has created social inequalities and regional depopulation. Still, all these countries aim at striking a balance between academic excellence and holistic student development (Innes, M. J., 2014).

#### *Equitable Access Equitable access*

Finland, the Netherlands, Tanzania, and Kenya have implemented diverse strategies to ensure equitable access to quality education. Finland prioritizes social mobility through highly educated teachers (Holmlund, H. et al, 2023), while the Netherlands uses decentralization for personalized curricula (Snoek, M. (2011). Tanzania addresses marginalization with gender equality and improved teacher resources (Nkya, H., & Kibona, I., 2024). Kenya's competency-based curriculum reform enhances resource distribution and professional development, creating more equitable opportunities for learners (Cheruiyot, B., 2024).

#### *Resource and Stakeholder Engagement Stakeholder*

Countries like Brazil, the Philippines, Chile, Australia, and Papua New Guinea focus on resource and stakeholder engagement. In Brazil, involves multi-level government coordination and civil society participation in education policies (Bichir, R., et al., 2017). The Philippines aims at strategic planning, resource allocation, and stakeholder involvement in improving education (Armas, K.L., et al., 2024). Chile transitioned to Local Education Services (SLEPs) in 2017 to enhance governance and local management (Corbalan Possel, F.J., 2021). The National School Reform Agreement in Australia ensures access, equity, and quality while innovating and working cooperatively between governments (Lingard, B. 2010). Papua New Guinea's Universal Basic Education Plan improves basic education through curriculum change, teacher development, and infrastructural upgrading (Pham, N. B., et al., 2020).

#### *Holistic Development*

New Zealand and Denmark's educational systems prioritize holistic development through inclusive, student-focused approaches. New Zealand integrates Māori language and traditions, ensures fair access, and invests in teacher development (Chan, A. et al., 2020). Denmark encourages collaborative learning and critical thinking, fostering well-rounded individuals (Morgan, J. D, 2024)

#### *Decentralized Systems*

Germany and Argentina's decentralized education systems have a balance of local autonomy and national coherence to ensure standardized curricula and international benchmarks (Castro, T. R. V, 2020). Argentina's approach emphasizes equitable resource allocation,

community involvement, and data-driven strategies, demonstrating decentralization's effectiveness in achieving quality and equity goals (Del Pino Injoque, M. A. B., 2021).

### *Types of Educational Plans*

#### *Equity in education access and quality*

The countries like Philippines, Kenya, Ghana, Fiji, Mexico, and South Africa, share a common emphasis on improving educational quality and accessibility. The goal of these programs is to give students the information and skills they need to succeed in college and the workforce. For instance, the K–12 Basic Education Program in the Philippines has a comprehensive curriculum that ensures the quality of learning and prepares students for future endeavors (Kilag, O. K. T, 2023). Similarly, Kenya's competency-based curriculum focuses on skills to ensure diversity and prepare pupils for problems in the real world (Cheruiyot, B., 2024). Since education is a critical component of socioeconomic development, these reforms are part of a global trend in developing nations to adopt educational policies that target equity and quality (Tikly, L., & Barrett, A. M. (2011).

#### *Competency-based education and skills development*

The education systems of Singapore, Australia, Germany, and New Zealand are competency-based education and skill development. The STEM-based curriculum puts much focus on critical thinking and problem-solving to promote creativity and prepare pupils for global competition (Haber, J. 2020). The national curriculum of Australia promotes excellent teaching methods while aiming for equity and excellence in various educational contexts (Brett, S. N.,2022). The double education system of Germany combines classroom teaching with hands-on training and prepares the student for vocational possibilities of all kinds while keeping strict standards in place (Eichhorst, W., et al., 2012) New Zealand's Te Whāriki early childhood program seeks to identify the cultural identity of every child while promoting holistic development into the child (Loveridge, J., & Alcock, S. 2020)

#### *Decentralized education structure*

The United States, Canada, Chile, the Netherlands, and Denmark all are decentralized education system countries. Most US educational involvement operates under state laws, which impose high expectations for accountability and standardized testing in all types of schools—public, charter, and private (Hill, P. T., & Lake, R. J., 2004). Recent trends reflect a dual focus on academic achievement and social-emotional learning (West, M. R et al., 2020). The publicly administered educational system in Canada focuses on diversity and multiculturalism and strives to provide all children, regardless of origin, with a fair chance for a first-class education (Pearson, M. M. (2023). To enhance general educational quality through radical reforms, Chile's decentralized model promotes school competition and privatization (Bellei, C., & Munoz, G. 2023). The Netherlands fosters innovation but provides for quality assurance by allowing schools to operate autonomously under national standards (Verger, A., 2019).

#### *Cultural inclusivity and preservation*

The educational practices of Papua New Guinea, Finland, and Peru demonstrate different approaches to cultural inclusivity and preservation within their curricula. Peru's National Curriculum emphasizes interculturality and bilingual education. This strategy aims to strengthen the individual and collective identities of students to help them manage both their indigenous backgrounds and larger societal contexts (Valdiviezo, L. A. (2010). Finland's holistic education system develops well-being and emphasizes student equality. In line with

the demands of modern society, this holistic approach creates a supporting learning environment that encourages participation and flexibility (Lakkala, S., et al., 2021). Papua New Guinea's Universal Basic Education plan improves access to elementary education, hence addressing regional discrepancies (Pham, N. B., et al., 2020).

### *Types of Planning According to Functions*

#### *Expanding Basic Education, infrastructure and Teacher Training*

The reviewed educational programs show a global trend of prioritizing infrastructure development, teacher training, and equity in education access. India's Sarva Shiksha Abhiyan (Basu & Bundick, 2017) and Nigeria's Universal Basic Education Programme (Ogunode et al., 2023) emphasize broad-based school construction and teacher recruitment. Similarly, Mexico (Membrillo-Hernández et al., 2021), Jamaica (Clarke & Nelson, 2021), and South Africa (Drewes & Van Aswegen, 2013) improve educational equity by enhancing teacher quality and targeted infrastructure development, especially in rural and underserved areas. Colombia is focused on the rural areas (Arellana et al., 2021), and Papua New Guinea is focused on overcoming geographic challenges (Poblete et al., 2021). These strategies together indicate that education systems are responding to inequality by integrating teacher training and infrastructure enhancement.

#### *Lifelong Learning*

As indicated in the reviewed educational blueprints, incorporating lifelong learning and inclusiveness will be the mainstream strategies for rejuvenating human resources and reducing poverty and inequality through socioeconomic development. South Korea focuses on lifelong learning and STEM-based education to strengthen digital literacy among its workforce when the world integrates technology (Kim, 2019; Marion et al., 2020). Denmark and the Netherlands have adopted equality and equity but exploited the distribution of administration though with the help of state approach control to integrate cultural and economic inequality in general (Elfert & Ydesen, 2023; Hoppe et al., 2020). This is aligned with commitment at the International level to implement adaptive education mechanisms that mobilize people based on social and economic changes.

Enhance quality, and promote innovation.

The educational programs of China and Samoa show that quality and innovation in education are of great importance globally to achieve national development goals. China's National Medium- and Long-term Educational Reform and Development Plan (2010-2020) is aimed at modernizing education systems and encouraging innovation to respond to the fast-changing needs of the global economy (Zhao et al., 2015). Similarly, Samoa is focused on curriculum planning and teacher training to close skill gaps and enhance the quality of the education sector as it targets its local problems (Tuia et al., 2021).

#### *Education Equity*

The educational strategies that were analyzed depict a common purpose in improving equity, quality, and access in varying global contexts. The U.S. emphasizes accountability and operational planning under the umbrella of the Every Student Succeeds Act to ensure equitable education outcomes (Hess & Eden, 2021). In contrast, Mexico operates through the National Education Program with the key goals being to develop infrastructure in the rural areas and enhance teacher quality to promote access and equity (Membrillo-Hernández et al.,

2021). Egypt has transformed education through both technology and curricular reforms. The long-term focus of Ghana has been to ensure that education improves access while increasing quality so that educational inequalities decrease (Tagoe et al., 2022). Germany's equity and quality emphasis highlights the need for inclusive policies to provide equal opportunities in education (Kenner, 2020). With this, it demonstrates a global effort to address systemic inequalities and promote sustainable education systems through targeted reforms.

#### *Decrease Inequality*

Brazil and France's education policies embody a mutual focus on reducing inequity and increasing access, albeit from different angles. The Brazilian National Education Plan is focused on broadening access to the education system as well as reducing inequality through a strategic framework set for accomplishment by 2024 (Aranda et al., 2020). Similarly, French Law for Orientation and Programming the Future of Schools emphasizes teacher hiring and the development of digital instruction to reduce imbalances and evolve the education framework (Voisin & Dumay, 2020). These emphasize the ability of targeted changes to overcome unequal access to education and ensure that education services are accessible to all and responsive to change.

#### *Approaches to Educational Planning*

##### *Focusing on Critical and holistic development*

Education policies of India and New Zealand share the same platform as they support holistic development and pay attention to the specific national context. The National Education Policy 2020 in India presents a structured approach to education while focusing on the critical thinking aspect and all-round development of the student at the foundational, preparatory, middle, and secondary stages (Muthuprasad et al., 2021). On the other hand, New Zealand emphasizes inclusiveness and cultural responsiveness in an education system where the roles of families, teachers, and the community are blended to become a context-sensitive system that aligns with regional and global expectations (Deitelhoff & Zimmermann, 2020).

##### *Curriculum Reform*

Indonesia and South Korea show different but complementary approaches toward educational planning in terms of equity, quality, and modernization. Indonesia's strategy is decentralized; it focuses on equity and competency-based learning through the training of teachers, curriculum reform, and accessibility in remote areas, reflecting attempts to bridge regional disparities (Desimaria & Rahayu, 2022). On the contrary, South Korea, led by the Ministry of Education, has had a centralized approach to advancing standards for academics through the reformation of curricula, and development of teachers, and collaborations between public and private bodies (Kim, 2020). In both approaches, there is an emphasis on capacity building for teachers and curriculum reforms to show readiness for education reform.

##### *Promote Academic Standard*

The holistic approach applied by South Korea's Ministry of Education includes changing curricula, teacher development, and public-private partnerships in its efforts to build academic excellence, STEM education, and technological integration (Kim, 2020; Delgado-Gaitan & Trueba, 2022). All these efforts mark the strategic direction taken by the country in preparing its students for a rapidly changing global economy. The emphasis on partnerships with the private sector and the adoption of the latest technologies signify South Korea's interest in facilitating innovation and competition. Sustained development by teachers would provide an opportunity to effectively implement the system.

### Inclusivity, multiculturalism, equitable access to quality education

Canada, Peru, and Tanzania are different in terms of educational planning strategies that are centered on equity, inclusiveness, and quality enhancement while solving specific national challenges. In Canada, a decentralized system of federal, provincial, and local governments focuses on multiculturalism and equal access, especially for Indigenous peoples (Muñoz Martínez & Porter, 2020). Likewise, Peru deals with disparities among disadvantaged groups by cooperating with UNICEF recommendations, involving adolescents in planning, increasing professional capacity building, and implementing JEC changes to enhance equity and quality (Saavedra & Gutierrez, 2020). Tanzania takes a sector-wide approach that ensures access, equity, and community-based initiatives that involve local governments to ensure learner-centered learning (Nabyonga-Orem & Asamani, 2023).

#### *Implementing Reform*

Jamaica and Chile maintain equity, quality, and access in their planning in education but are different in approaches. Jamaica is engaged in an Education System Transformation Programme to reverse long-standing historical inequality and respond to international standards set for education to be inclusive (Thomas-Brown, 2020). Chile pursues decreasing inequality through greater resource allocation for poorer students, ensuring accountability, and shifting toward a nonprofit education structure (Valenzuela & Allende, 2023). Both countries emphasize equity, but their approach is different—Jamaica through systemic reforms and Chile through financial support and institutional changes.

#### *Decentralization*

Decentralization is highly emphasized in Colombia, Ghana, Germany, the UK, and Denmark, with a different thrust, however. While Colombia focuses on local governance combined with Sustainable Development Goals to overcome inequality (Mudd, 2021), Ghana seeks to be a "learning nation" by improving access, quality, and management (Tagoe et al., 2022). Germany combines vocational training with academic education but faces criticism over inequities from early academic tracking (Huma et al., 2022). School-led improvement and international student enrollment are key focuses for the UK (Skerritt, 2023), and Denmark focuses on inclusion and lifelong learning through certain stratagems that guarantee equality (Elfert & Ydesen, 2023).

#### *Promoting community involvement*

The educational strategies of Chile, Fiji, and Samoa are highly customized to respond to local needs and promote equity. Chile has a decentralized system that empowers local governments to involve the community and adapt funding to meet different educational needs (Bellei & Munoz, 2023). Fiji focuses on inclusive planning and ensures equitable access for rural and Indigenous communities to reduce disparities (Armstrong et al., 2023). Samoa focuses on curriculum reform and teacher training to address skills gaps and improve overall educational quality (Tuia et al., 2021).

## CONCLUSIONS

Educational planning worldwide highlights divergent strategies tailored to national priorities, balancing equity, quality, accessibility, and cultural inclusivity. Countries developed policies that emphasize the implementation of rigorous curricula, decentralized governance, competency-based education, and stakeholder involvement in an enhancement effort toward learning outcomes. Finland and Kenya focus on ensuring equitable access, while Singapore and South Korea emphasize academic excellence; examples include Papua New Guinea and Peru with adaptations to curriculum content aligned with cultural diversity. Modern

approaches focus on lifelong learning, STEM education, and digital innovation to meet global challenges. In the ever-changing nature of education, sustainable and inclusive planning remains essential.

This Adaptive Educational Planning Theory by B.F. Skinner—this theory presents the fact that educational planning is dynamic and always responsive to changing national and world conditions, such that localized and international best practice strategies are included. It therefore calls for an ongoing assessment by stakeholders and involves innovation in the curricula and governance of educational resources. The systems of education shall be relevant and equitable in multiple contexts by change in technological, social, or economic change.

## REFERENCES

- Alagaraja, M., & Shuck, B. (2015). Exploring organizational alignment-employee engagement linkages and impact on individual performance: A conceptual model. *Human Resource Development Review*, 14(1), 17-37.
- Aranda, M. A. D. M., Rodrigues, E. S. D. S., & Militão, S. C. N. (2020). Monitoring and Evaluation of Decennial Education Plans: the production of knowledge in Brazil. *Educar em Revista*, 36, e69767.
- Arellana, J., Oviedo, D., Guzman, L. A., & Alvarez, V. (2021). Urban transport planning and access inequalities: A tale of two Colombian cities. *Research in Transportation Business & Management*, 40, 100554.
- Armas, K. L., & Jugo, R. R. (2024). Strategic development planning for global integration: A comprehensive framework for state universities in the Philippines. *International Review of Management and Marketing*, 14(6), 167-177.
- Armstrong, A. C., Johansson-Fua, S. U., & Armstrong, D. (2023). Reconceptualizing inclusive education in the Pacific. *International Journal of Inclusive Education*, 27(11), 1177-1190.
- Basu, S., & Bundick, B. (2017). Uncertainty shocks in a model of effective demand. *Econometrica*, 85(3), 937-958.
- Bellei, C., & Munoz, G. (2023). Models of regulation, education policies, and changes in the education system: a long-term analysis of the Chilean case. *Journal of Educational Change*, 24(1), 49-76.
- Bichir, R., Brettas, G. H., & Canato, P. (2017). Multi-level governance in federal contexts: the social assistance policy in the city of São Paulo. *Brazilian Political Science Review*, 11(2), e0003.
- Brett, S. N. (2022). Examining the opportunities for agricultural experiences as part of Scottish secondary school pupils' learning under Curriculum for Excellence (Doctoral dissertation, University of Glasgow).
- Castro, T. R. V. (2020). The Political Origins of Education Decentralization in Latin America (Doctoral dissertation, University of Minnesota).
- Chan, A., & Ritchie, J. (2020). Responding to super-diversity whilst upholding Te Tiriti o Waitangi: Challenges for early childhood teacher education in Aotearoa New Zealand. *Teacher education in globalised times: Local responses in action*, 219-237.
- Cheruiyot, B. (2024). Challenges Faced in the Implementation of Competency-Based Curriculum (CBC) in Junior Schools in Kenya. *East African Journal of Education Studies*, 7(3), 260-266.
- Clarke, C., & Nelson, C. (2021). Built to Last: Sustainability, Growth, and Development—The Road to Vision 2030. In *Jamaica's Evolving Relationship with the IMF: There and Back Again* (pp. 267-292). Cham: Springer International Publishing
- Corbalan Possel, F. J. (2021). The (de) politicization of the educational problem. An ethnographic/genealogical study of school privatization in a Chilean city (Doctoral dissertation, UCL (University College London)).
- Cummings, W. K. (2014). *Education and equality in Japan* (Vol. 869). Princeton University Press.
- Deitelhoff, N., & Zimmermann, L. (2020). Things we lost in the fire: How different types of contestation affect the robustness of international norms. *International studies review*, 22(1), 51-76.

- Del Pino Injoque, M. A. B. (2021). *Incorporating stakeholders in policy assessment: Generating a framework for system analysis and data-driven policy making* (Doctoral dissertation, Concordia University).
- Delgado-Gaitan, C., & Trueba, H. (2022). *Crossing cultural borders: Education for immigrant families in America*. Routledge.
- Desimaria, M., & Rahayu, A. Y. S. (2022). Reconnoitring Decentralization Policy of Education in Indonesia. *AL-ISHLAH: Jurnal Pendidikan*, 14(1), 1019-1028.
- Drewes, E., & Van Aswegen, M. (2013). National planning in South Africa: A temporal perspective. *Town and Regional Planning*, 62, 21-28.
- Eichhorst, W., Rodríguez-Planas, N., Schmidl, R., & Zimmermann, K. F. (2012). A roadmap to vocational education and training systems around the world (No. 7110). *IZA Discussion Papers*. Haggerty, M.,
- Elfert, M., & Ydesen, C. (2023). *Global Governance of Education*. Springer, NY.
- Haber, J. (2020). *Critical thinking*. MIT Press.
- Hess, F. M., & Eden, M. (Eds.). (2021). *The Every Student Succeeds Act (ESSA): What it means for schools, systems, and states*. Harvard Education Press.
- Hill, P. T., & Lake, R. J. (2004). *Charter schools and accountability in public education*. Rowman & Littlefield.
- Holmlund, H., Lindahl, E., & Roman, S. (2023). Immigrant peers in the class: Effects on natives' long-run revealed preferences. *Labour Economics*, 82, 102360.
- Hoppe, R., Krouwel, A., & Bandelow, N. C. (2020). *Netherlands Report: Sustainable Government Indicators 2020*.
- Huma, A., Rizwan, S., & Rafique, R. (2022). Comparative Analysis of Policy Perspectives for Technical and Vocational Education. *Journal of Education and Educational Development*, 9(1), 130-156.
- Innes, M. J. (2014). *Tomorrow's schools: today's industry: economic agendas and competitive forces in global education: New Zealand and South Korea: a thesis presented in partial fulfillment of the requirements for the degree of Doctor of Philosophy at Massey University, Manawatū, New Zealand* (Doctoral dissertation, Massey University).
- Kenner, S. (2020). Politische Bildung: Citizenship education in Germany from marginalization to new challenges. *Journal of Social Science Education* 19 (2020), Nr. 1, 19(1), 118-135.
- Kilag, O. K. T., Zarco, J. P., Zamora, M. B., Caballero, J. D., Yntig, C. A. L., Suba-an, J. D., & Sasan, J. M. (2023). How Is the Philippines's Education System Compared to Finland's? *Basic and Applied Education Research Journal*, 4(1), 19-27.
- Kim, K. T. (2019). The structural relationship among digital literacy, learning strategies, and core competencies among south Korean college students. *Educational sciences: theory and practice*, 19(2), 3-21
- Kim, T. (2020). Revisiting the governance narrative: The dynamics of developing national educational assessment policy in South Korea. *Policy Futures in Education*, 18(5), 574-596.
- Lakkala, S., Galkienė, A., Navaitienė, J., Cierpiałowska, T., Tomecek, S., & Uusiautti, S. (2021). Teachers supporting students in collaborative ways—An analysis of collaborative work creating supportive learning environments for every student in a school: Cases from Austria, Finland, Lithuania, and Poland. *Sustainability*, 13(5), 2804.
- Ling, X., Chen, J., Chow, D. H., Xu, W., & Li, Y. (2022). The “trade-off” of student well-being and academic achievement: A perspective of multidimensional student well-being. *Frontiers in Psychology*, 13, 772653.
- Lingard, B. (2010). Policy borrowing, policy learning: Testing times in Australian schooling. *Critical studies in education*, 51(2), 129-147.
- Loveridge, J., & Alcock, S. (2020). Shifts in policy and practice in early childhood curriculum priorities in Aotearoa-New Zealand: Entanglements of possibility and risk. *Policy Futures in Education*, 18(6), 739-756.
- Marion, T. J., Fixson, S. K., & Brown, G. (2020). Four skills tomorrow's innovation workforce will need. *MIT Sloan Management Review*, 61(2), 1-7.

## Fundamental information on educational planning: a comparative study across educational contexts

- McKenzie, J. F., Neiger, B. L., & Thackeray, R. (2022). Planning, implementing, and evaluating health promotion programs. Jones & Bartlett Learning.
- Membrillo-Hernández, J., Lara-Prieto, V., & Caratozzolo, P. (2021). Sustainability: A public policy, a concept, or a competence? Efforts on the implementation of sustainability as a transversal competence throughout higher education programs. *sustainability*, 13(24), 13989.
- Morgan, J. D. (2024). Developing a capacity for lifelong learning: self-regulation and autonomous learning competencies within the European Framework (Doctoral dissertation).
- Mudd, G. M. (2021). Sustainable/responsible mining and ethical issues related to the Sustainable Development Goals.
- Muñoz Martínez, Y., & Porter, G. L. (2020). Planning for all students: promoting inclusive instruction. *International Journal of Inclusive Education*, 24(14), 1552-1567.
- Muthuprasad, T., Aiswarya, S., Aditya, K. S., & Jha, G. K. (2021). Students' perception and preference for online education in India during the COVID-19 pandemic. *Social sciences & humanities open*, 3(1), 100101
- Nabyonga-Orem, J., & Asamani, J. A. (2023). Evolution of health sector strategic planning in Tanzania: What have we learned and how can we improve? *The International Journal of Health Planning and Management*, 38(3), 662-678.
- Nguyen, D., Pietsch, M., & Gümüş, S. (2021). Collective teacher innovativeness in 48 countries: Effects of teacher autonomy, collaborative culture, and professional learning. *Teaching and Teacher Education*, 106, 103463.
- Nkya, H., & Kibona, I. (2024). Systematic literature review of gender equity and social inclusion in primary education for teachers in Tanzania: assessing status and future directions. *Discover Education*, 3(1), 122.
- Ogunode, N. J., Ahmed, I., & Ayoko, V. O. (2023). Application of Petrol Subsidy funds to address the problems of Universal Basic Education for Sustainable Development in Nigeria. *Web of Scholars: Multidimensional Research Journal*, 2(1), 1-9.
- Pearson, M. M. (2023). Alternative Public Education and Solidarity Economy: Values, Ideologies, and Looking for Spaces of Change.
- Pham, N. B., Okely, A. D., Whittaker, M., Siba, P., & Pomat, W. (2020). Millennium development goals in Papua New Guinea: towards universal education. *Educational Research for Policy and Practice*, 19, 181-209.
- Poblete, F., Dupont-Nivet, G., Licht, A., Van Hinsbergen, D. J., Roperch, P., Mihalyuk, M. G., ... & Baatsen, M. L. (2021). Towards interactive global paleogeographic maps, new reconstructions at 60, 40, and 20 Ma. *Earth-Science Reviews*, 214, 103508.
- Saavedra, J., & Gutierrez, M. (2020). Peru: A wholesale reform fueled by an obsession with learning and equity. Audacious education purposes: How governments transform the goals of education systems, 153-180.
- Smith, B. C. (2023). *Decentralization: The territorial dimension of the state*. Taylor & Francis.
- Snoek, M. (2011). Teacher education in the Netherlands: Balancing between autonomous institutions and a steering government. In *European dimensions of teacher education: Similarities and differences* (pp. 53-83). Faculty of Education, University of Ljubljana; The National School of Leadership in Education.
- Stronge, J. H. (2018). *Qualities of effective teachers*. Ascd.
- Tagoe, M., Addae, D., & Amuzu, D. (2022). Lifelong education trajectories and futures in Ghana: issues of policy, ideology and practice. *International Journal of Lifelong Education*, 41(3), 327-342.
- Tan, C. (2017). Lifelong learning through the SkillsFuture movement in Singapore: Challenges and prospects. *International Journal of Lifelong Education*, 36(3), 278-291.
- Thomas-Brown, K. (2020). The education system in Jamaica: from slavery to neoliberalism. *The Education Systems of the Americas*, 1-30.
- Tikly, L., & Barrett, A. M. (2011). Social justice, capabilities and the quality of education in low-income countries. *International journal of educational development*, 31(1), 3-14.

- Tuia, T. T., Fa'avae, D. T. M., & Esera, E. (2021). A second chance in education: Upgrade teachers' perceptions of tertiary education in Samoa.
- Valdiviezo, L. A. (2010). Indigenous worldviews in intercultural education: teachers' construction of interculturalism in a bilingual Quechua-Spanish program. *Intercultural Education*, 21(1), 27-39.
- Valenzuela, J. P., & Allende, C. (2023). School segregation in Chile. In *Educational Markets and Segregation: Global Trends and Singular Experiences From Belgium and Chile* (pp. 167-187). Cham: Springer International Publishing.
- Verger, A., Fontdevila, C., & Parcerisa, L. (2019). Reforming governance through policy instruments: How and to what extent standards, tests, and accountability in education spread worldwide. *Discourse: Studies in the Cultural Politics of Education*, 40(2), 248-270.
- Voisin, A., & Dumay, X. (2020). How do educational systems regulate the teaching profession and teachers' work? A typological approach to institutional foundations and models of regulation. *Teaching and Teacher Education*, 96, 103144.
- West, M. R., Pier, L., Fricke, H., Hough, H., Loeb, S., Meyer, R. H., & Rice, A. B. (2020). Trends in student social-emotional learning: Evidence from the first large-scale panel student survey. *Educational Evaluation and Policy Analysis*, 42(2), 279-303.
- Zhao, X., Selman, R. L., & Haste, H. (2015). Academic stress in Chinese schools and a proposed preventive intervention program. *Cogent Education*, 2(1), 1000477.